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from the president



IT'S A BIRD ISSUE

Four years ago Audubon committed itself to scaling up to meet the enormous environmental challenges that birds and people face. That's what led to the concept of rising above borders to work along the flyways. We began to think about our work and ourselves differently, as One Audubon. That sea change in our thinking, plus a new wave of state and national leaders, positioned us this year to launch the most ambitious effort since our founding.

The landmark Audubon report on birds and climate reflects the best of Audubon: sound, original science that creates a platform for local, state, and national action.

We didn't just say that nearly half of America's bird species are threatened by climate change. We did what Audubon has always done: We offered a centrist path forward. First, let's protect the places that will buy birds time to adapt; second, let's address the underlying causes of climate change by supporting reasonable land-use policies, renewable energy standards, local climate action plans, and, when possible, federal action.

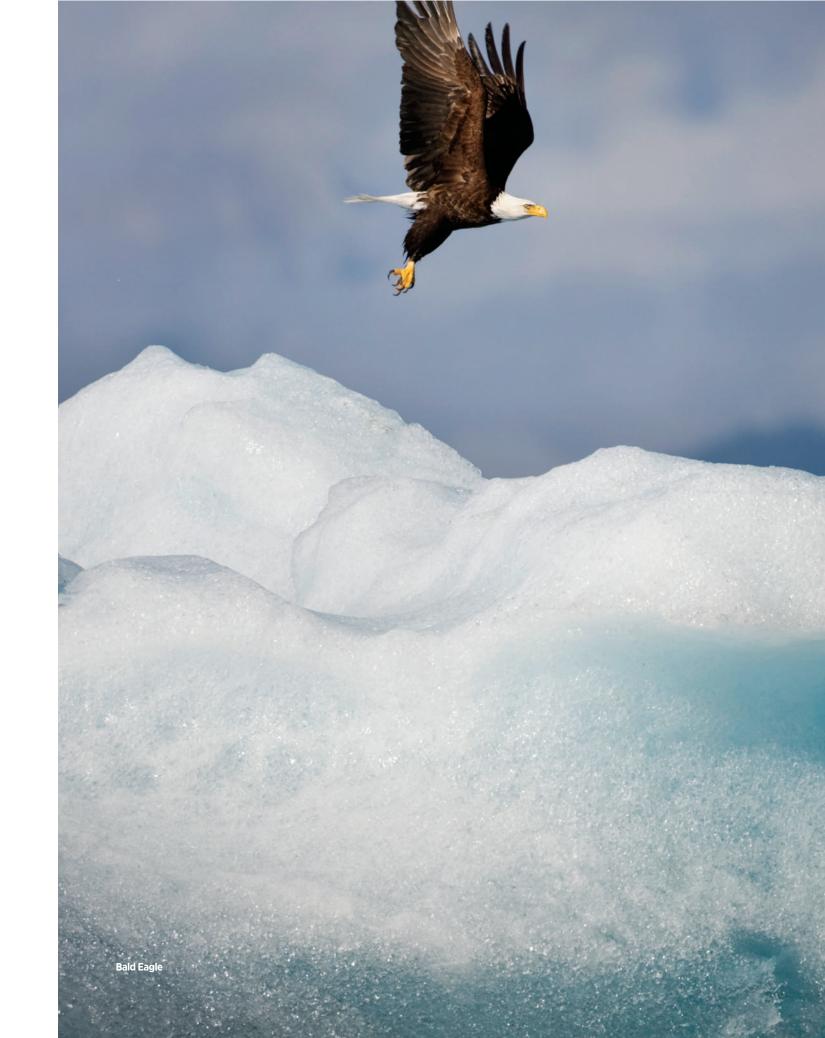
Is climate change a Democratic issue? Is it the next logical step for a Republican party that has produced America's most significant environmental laws? Or is it a national security issue, as America's military says? For Audubon, the answer is simple: It's a bird issue.

We won't offer a one-size-fits-all prescription; that's not the Audubon way. I thanked a chapter leader in North Carolina for his service, saying, "After all, you're Audubon's grassroots army in the fight for a healthy climate." He smiled and, with a little edge in his voice, said, "We've always known that."

So to all of you who volunteer your time for birds and for Audubon, thank you. We have a lifetime of work ahead of us, and I'm confident this passionate network can help create a better future. It's an honor to serve you.

DAVID YARNOLD PRESIDENT & CEO, AUDUBON

We won't offer a one-size-fits-all prescription; that's not the Audubon way.



from the chairman



A POWERFUL NETWORK

The transformation of Audubon into a dynamic, science-based conservation organization took a huge leap forward this year with the release of our study on climate change and its impact on birds, and with the launch of our new climate initiative to mitigate those impacts. By presenting a clear, levelheaded case for why climate matters, we have activated the Audubon network at the same time we have engaged millions of people through various media outlets that covered our research.

But this wasn't the only success Audubon enjoyed this year. Our online engagement efforts helped us successfully defend pristine Minnesota wilderness from a proposed sulfur ore mine, barrier-island bird habitats from an oil spill in Texas, and a colony of Tricolored Blackbirds from a farmer's harvesting equipment. We raised funds for habitat restoration across the country, and raised awareness of threats beachgoers pose to shorebirds.

Our centers, chapters, and national and international staff have saved threatened birds, from the Atlantic to the Pacific. And it is clear to me that this is just the beginning of seeing One Audubon working at full capacity.

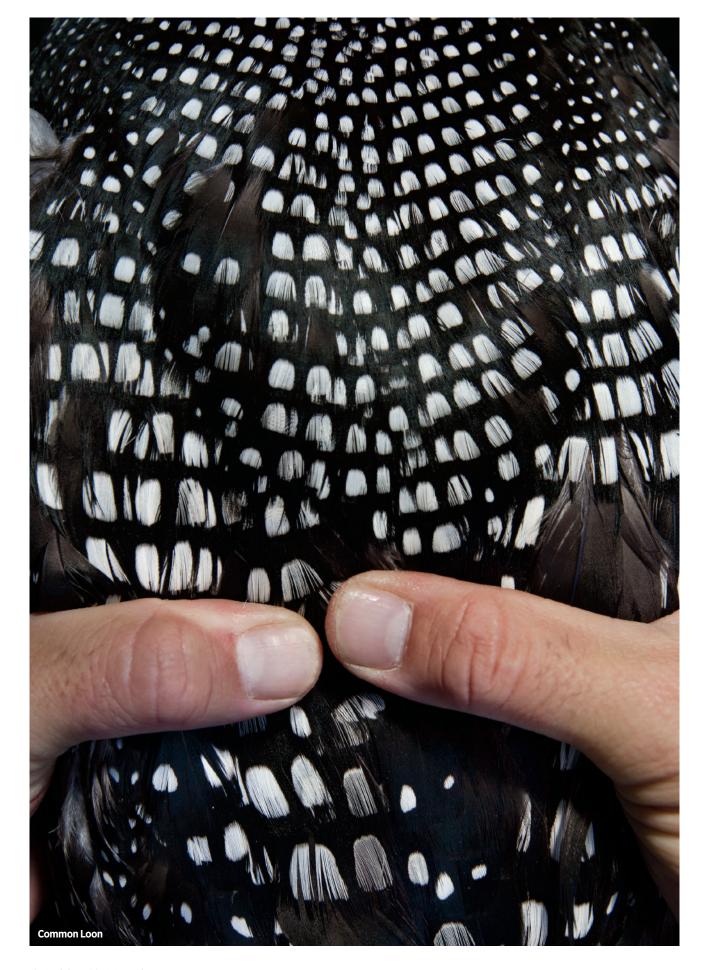
We're poised to make huge impacts on birds and bird habitat going forward, through the passion and dedication of our staff, our scientists, our chapter network, our volunteers, and you. I cannot wait to see what the next year will bring.

DAVID B. FORD CHAIRMAN OF THE BOARD, AUDUBON

Our centers, chapters, and staff have saved threatened birds, from the Atlantic to the Pacific.









how we work our strategic plan comes to life

It's been three years since we implemented our strategic plan, and today Audubon is seeing conservation results at an unprecedented scale. Aligning the Audubon network along shared strategic goals has given us greater impact everywhere we work, resulting in victories throughout the hemisphere.

Creating a crucial climate study on birds

Audubon's science team spent seven years crunching data from the Christmas Bird Count and Breeding Bird Survey. The team discovered that more than 300 of America's most beloved birds will be threatened or endangered by 2080 due to the changes wrought by global warming.

Utilizing technology for conservation gains

Audubon's partnership with Esri continues to flourish. This year our scientists mapped the coastal habitats vulnerable to sea-level rise along the Atlantic Flyway, identified critical bird areas in the Arctic, and found Marbled Murrelet breeding habitat in Washington.

Protecting salt marshes against sea-level rise

All along the Atlantic Flyway, Audubon is starting to future-proof tidal marshes against the threat of sealevel rise. Using a solid understanding of the impending threat, we will be replanting marsh grasses and refurbishing waterways so that these endangered habitats will thrive for years to come.

Restoring America's Gulf Coast

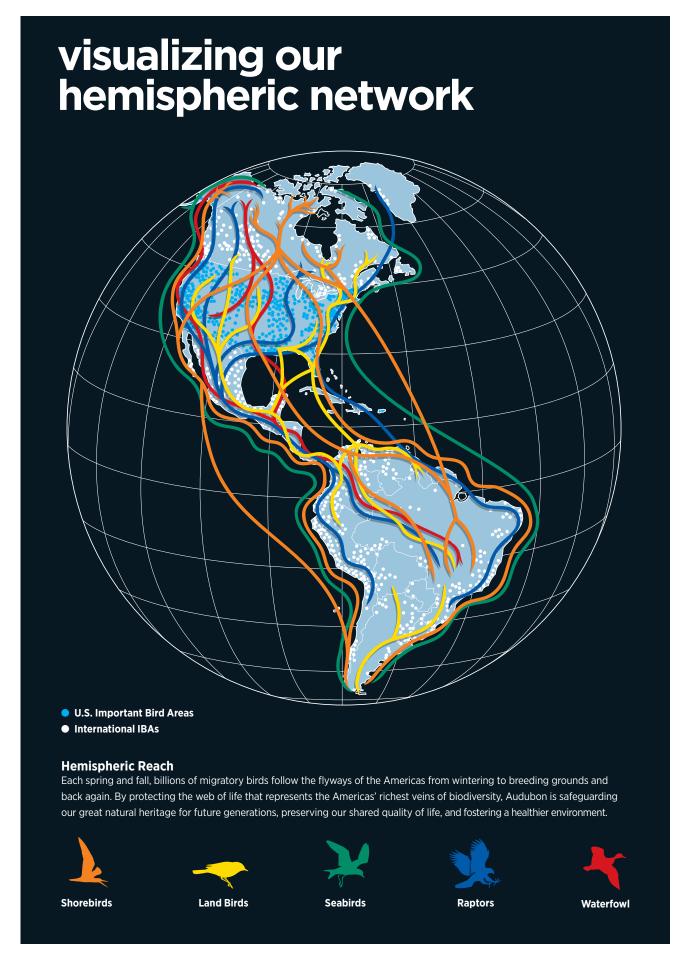
Audubon was critical in passing the RESTORE Act—ensuring maximum funds will flow to Gulf Coast conservation in the wake of the BP oil spill. Our state programs in the Gulf are now seeing the first funds to begin our restoration efforts, part of a comprehensive regional stewardship plan.

Saving western rivers

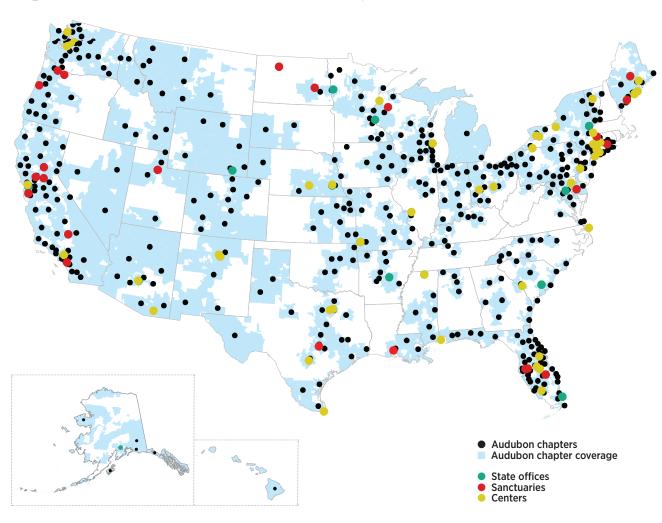
A coalition of organizations led by Audubon is scoring major conservation victories by mobilizing more than 20,000 activists to protect water rights and save habitat along western rivers threatened by drought, invasive species, and unsustainable water management.

Protecting bird habitat across the hemisphere

Audubon and its conservation partners in the Bahamas signed a memorandum of understanding to collaborate on maintaining critical bird habitat in the Joulter Cays and at other sites around the island chain. In coastal Chile, Audubon and its local partners saved a parcel of land that supports 20 percent of the global population of Hudsonian Godwits.



The flyways traveled by migratory birds each spring and fall inspire our model for organizational alignment. By connecting the work of the Audubon network—chapters, centers, national and state staff, volunteers, U.S. and international partners, and other supporters—along each of the flyways of the Americas, Audubon can weave a seamless web of conservation. By working toward common flyway conservation goals, we can have greater impact. And by coordinating resources and expertise, we can increase our efficiency across the network.



our grassroots influence

State Programs

Audubon's 22 state programs give us a presence at statehouses and provide statewide leadership for chapters and centers. The state programs are a powerful force for programmatic alignment throughout the flyways.

Centers

Forty-one Audubon centers introduce more than a million visitors each year to the natural world—and inspire them to help protect it.

Chapters

Audubon's 464 chapters are more than our face in communities from coast to coast; they drive our on-the-ground conservation work. As full partners in our strategic plan, chapters are a powerful force for conservation

Sanctuaries

Audubon's 23 sanctuaries encompass an incredible array of habitats and protect iconic landscapes for future generations.

Collaborations

Audubon collaborates with a network of large independent chapters in the U.S. and abroad that serve as key players on our core planning teams.

maximizing our impact

To leverage the power of One Audubon, we follow a tight framework This focus allows us to most effectively collaborate and coordinate our

of conservation strategies and priority projects. conservation efforts across flyways and the hemisphere.

Strategies	Pacific Flyway	Central Flyway	Mississippi Flyway	Atlantic Flyway	
Putting Working Lands to Work for Birds & People Best management practices on ranches, farms, and forests are the key to survival for more than 150 species of threatened grassland and forest birds. By partnering with private landowners, Audubon can help ensure a bright future for these birds and a healthy landscape for future generations.	Transforming the Central Valley Tongass National Forest Chiloé Island, Chile	Migration Corridor Sagebrush Ecosystem * Hemispheric Grasslands & Prairie Birds	* Bottomland Forests * Hemispheric Grasslands & Prairie Birds	Eastern Forests * Eastern Grasslands & Shrublands	
Sharing Our Seas & Shores Coastal areas are a magnet for birds and people alike. Unfortunately, overfishing, development, pollution, and sea-level rise put 60 percent of coastal birds at risk. Audubon's growing army of volunteer caretakers monitor nesting habitat. By incorporating marine sites into our IBA program, we can advance policies and practices that reduce threats to coastal birds and vulnerable seabirds.	Coastal Stewardship: Pacific Saving Seabirds: Pacific Panama Bay, Panama	Coastal Stewardship: Gulf	Coastal Stewardship: Gulf	Coastal Stewardship: Atlantic & Gulf Saving Seabirds: Atlantic & the Caribbean	
Saving Important Bird Areas Audubon has identified 2,766 Important Bird Areas in the United States, covering 397 million acres, and these join 2,204 IBAs in Latin America, the Caribbean, and Canada. Now we can harness the Audubon network to protect, restore, and advocate for these landscapes and the birds that depend on them.	Arctic Slope Baja Peninsula, Mexico	* Western Rivers	Mississippi River Delta	Everglades Ecosystem Long Island Sound Belize	
Shaping a Healthy Climate & Clean Energy Future Climate change poses an unprecedented threat to birds and biodiversity. Audubon is responding with an equally unprecedented combination of strategies, from supporting well-sited green energy to advancing policies to reduce carbon emissions and mitigate the impact of sea-level rise.	 Support efficiency policies, eliminate dirty coal Drive effective policy and p 	 Improve energy planning/siting to minimize impacts on priority birds and landscapes Support efficiency policies, climate policy solutions, renewable energy incentives; 			
Creating Bird-Friendly Communities Whether they live in cities, suburbs, or rural areas, people can play a critical role in fostering healthy wildlife populations and communities. As the leading voice for birds, Audubon can inspire the one in five adults who watch birds to make lifestyle choices that add up to real conservation impact.	 Citizen science monitoring Mobilize chapters, centers the hemisphere and to en 	 Across all flyways: Audubon At Home; Urban Oases; Toyota TogetherGreen; Lights Out Citizen science monitoring (e.g., Christmas Bird Count, Great Backyard Bird Count) Mobilize chapters, centers, international partners to acquire and restore critical habitats throughout the hemisphere and to engage a broad audience Nurture Important Bird Areas across the hemisphere 			
The Bottom Line: 118 Million Acres, 64 Priority Species	Iconic bird species: Snowy Plover, Western Sandpiper	Iconic bird species: Sandhill Crane, Greater Sage-Grouse	Iconic bird species: Prothonotary Warbler, Black Skimmer	Iconic bird species: Wood Thrush, Piping Plover	

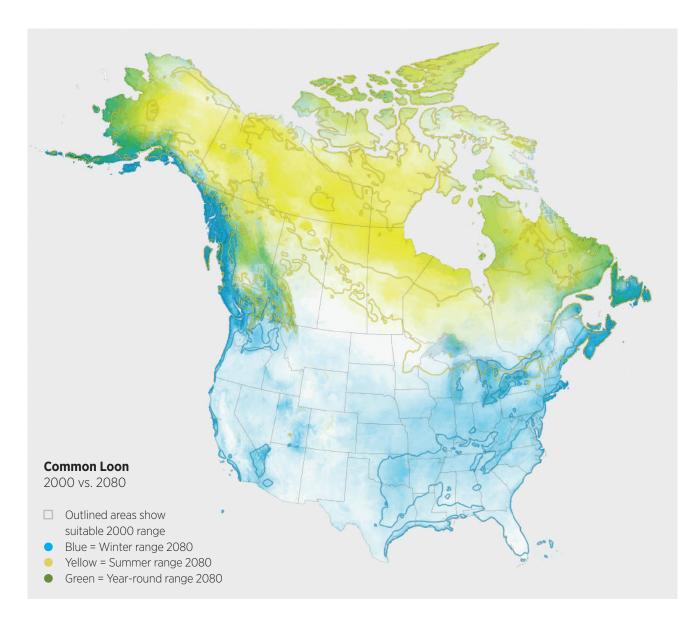
*Incubator projects: Projects with clear and significant conservation potential that are pending additional assessment of their feasibility and impact.

Note: Acre and species metrics for Incubator and International projects are not included in the bottom line totals.



14 Audubon 2014 Annual Report

Audubon 2014 Annual Report



THE SCIENCE BEHIND THE AUDUBON CLIMATE REPORT

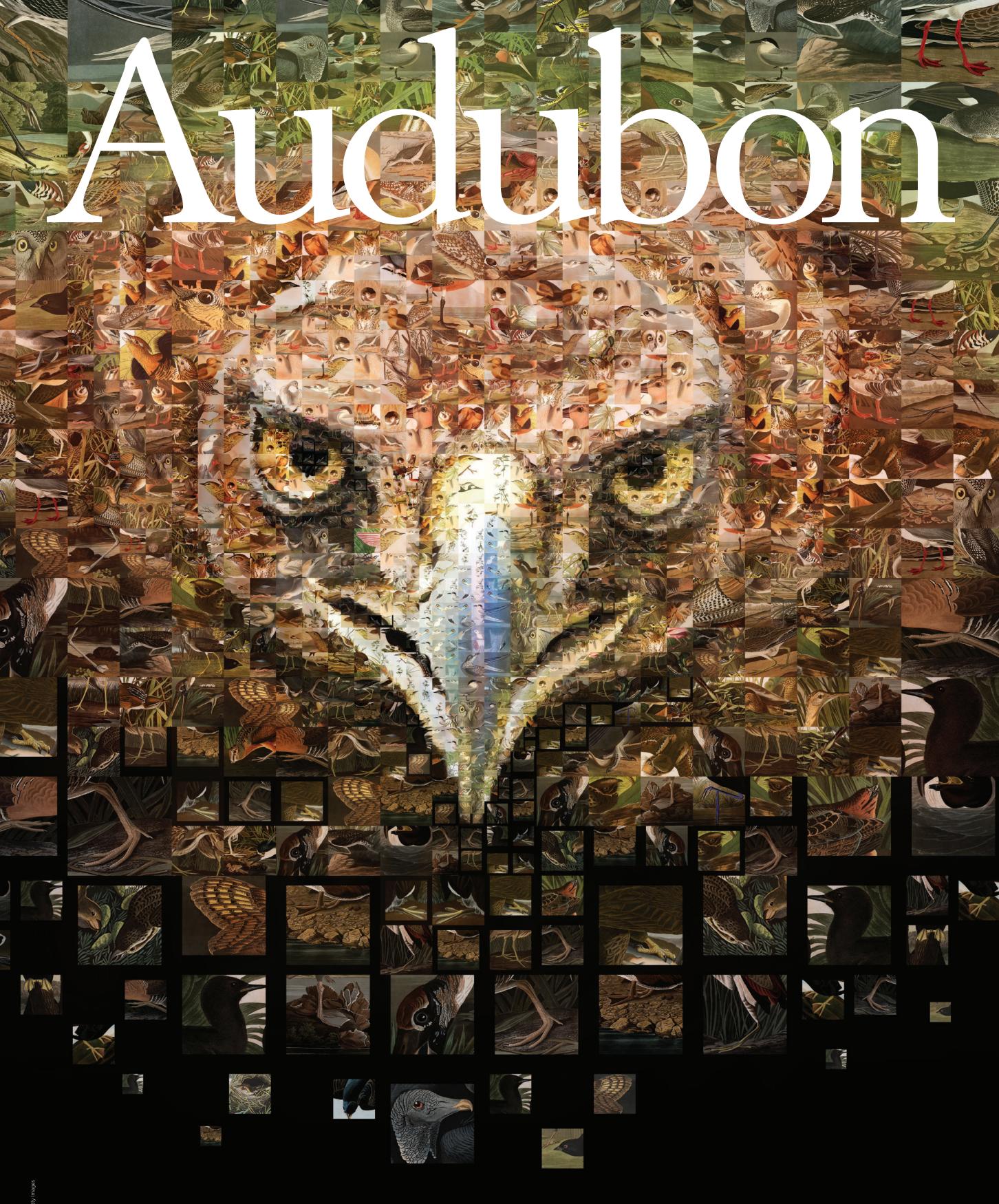
Every bird species has adapted to the places it currently lives. But climate change is altering the availability of food and suitable nesting and wintering grounds, and if those shifts are too extreme, birds will be forced to seek out habitat and/or food supplies elsewhere. To determine how bird ranges will be affected, Audubon scientists used sophisticated climate models that combine decades of observations from the Audubon Christmas Bird Count and the North American Breeding Bird Survey, factoring in 17 climate variables, including temperature, humidity, and precipitation. The models forecast the ranges where future conditions are expected to mirror each species' historical needs.

It's the broadest and most detailed study of its

kind, and it's the closest thing we have to a field guide to the future of North American birds. The study also provides a road map for action. By identifying which birds are most at risk and the places they're most likely to inhabit in the future, we can prioritize protections for critical habitat.

In particular, the models predict the ranges of 588 North American bird species under future climate scenarios. They found that the majority—314 species—will lose significant habitat by 2080.

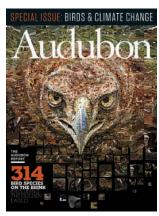
Of the species at risk from climate change, 126 of them, classified as climate-endangered, are projected to lose more than 50 percent of their current range by 2050. The other 188 species are climate-threatened, and expected to lose more than 50 percent of their current range by 2080. While some species may be able to adapt to new climate conditions, others will have nowhere to go.



climate.audubon.org

Audubon's Birds and Climate Change Report, released in September 2014, found that roughly half of all North American bird species studied—314 species—face dire threats to their survival by 2080 due to global warming. To capture the scope of this crisis, artist Charis Tsevis gathered fragments from John James Audubon's paintings of currently imperiled bird species and assembled them into this photo mosaic of a Golden Eagle, a species projected to lose 41 percent of its breeding range by 2080. The image appeared on the cover of the September-October 2014 issue of *Audubon*.





◆ Tear along edge to unfold Golden Eagle poster.

The Golden Eagle Has Landed

To capture the scope of impact that climate change will have on birds, artist Charis Tsevis gathered fragments from John James Audubon's paintings of currently imperiled bird species and assembled them into this photo mosaic of a Golden Eagle. a species that may lose 41 percent of its breeding range by 2080. The image appeared on the cover of the September-October 2014 issue of Audubon.



Media Impact By the Numbers

More than 2 billion

Earned media impressions

26.3 million

Print media

43.5 million

Television and radio

1.74 billion

Internet

234.5 million

Social media

1.170+

Number of earned media placements in the United States and around the world.

30,000+

Number of earned social media mentions from thousands of individuals and organizations.





Audubon Climate Report Reaches Millions of People

To communicate most clearly the threat that climate change poses to birds, we created a comprehensive website that presents the results of Audubon's climate study. An interactive map for each of the 314 climatethreatened or climate-endangered species shows how the bird's range will evolve over the next century. Accompanying the maps is contextual information on each species and material from a special climate issue of *Audubon* magazine. These digital assets were leveraged during the September launch, and generated a lot of media attention for Audubon and the work we do. Such well-respected media brands as National Geographic. The New York Times, The Los Angeles Times, The Wall Street Journal, the Associated Press, and *The Washington Post* all covered our science. Popular Mechanics lauded the study with one of its annual Breakthrough Awards. Stephen Colbert reported about the study on The Colbert Report, and Audubon Chief Scientist Gary Langham spoke about the work on the CBS Evening News.



WIRED

morning edition



The New Hork Times

Los Angeles Times

Popular Mechanics





THE WALL STREET JOURNAL.



The Washington Post



Audubon Tests and Refines Climate Messaging

Working with the Skoll Global Threats Fund and the Analyst Institute, Audubon tested the effectiveness of campaign messages to generate activism. Our supporters even those not currently part of Audubon's activist network—were up to twice as likely to take requested actions as those who identify with other organizations. Using this data. Audubon can make the environmental community a more powerful voice on climate change



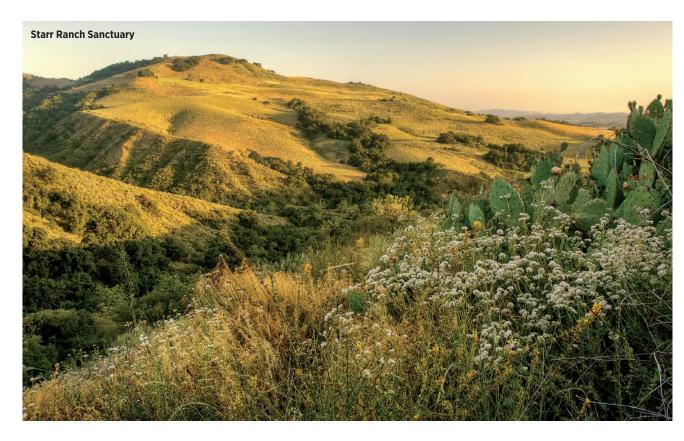
Audubon Helps Small-Scale Renewables Reach the Masses

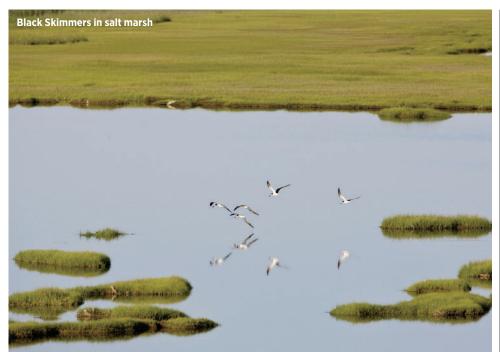
Last year the Federal **Energy Regulatory** Commission accepted Audubon's recommendations in its ruling to make the grid-connection process quicker and cheaper for small-scale community-based renewables, including rooftop solar and wind power. This new federal ruling lowers the barrier to entry for companies focused on renewables to expand into the expanding green energy sector.



STARR RANCH PIONEERS CLIMATE-SMART LAND MANAGEMENT

Audubon California's 4,000-acre Starr Ranch Sanctuary stands at the forefront of climate-savvy conservation. To climate-proof the landscape at the sanctuary, staffers there have planted coastal sage scrub and riparian habitat with plants that will thrive in the future, after climate change has altered the local ecology. The new plants will provide food and shelter for birds and other wildlife throughout the year to help mitigate for the changing availability of resources in response to climate change.





ADAPTING SALT MARSHES TO CLIMATE CHANGE ALONG THE ATLANTIC FLYWAY

Coastal salt marshes, and the birds that depend on them, are threatened by accelerating sea-level rise caused by climate change. Audubon Maryland-DC led a GIS analysis of the Atlantic coastal zone to determine the highest-priority locations for salt marsh conservation projects along the flyway. Analysis showed that southern New Jersey; Delaware Bay; Chesapeake Bay; the tidal sounds of North Carolina, South Carolina, and Georgia; and the Bird Bend region of western Florida have the greatest potential to support extensive salt marshes in the face of sea-level rise. Audubon Maryland-DC will start major adaptation-related restoration work this coming spring.



Audubon Sells Carbon Credits in California to Support Conservation

Audubon registered more than 450,000 carbonoffset credits from the Audubon Center and Sanctuary at Francis Beidler Forest with California's cap-and-trade program the largest registered forest carbon project located outside of California. California greenhouse gas emitters can purchase the offsets to comply with their emissions targets. Half of the credits from Beidler have thus far been purchased by a number of companies, providing more than \$3 million for the South Carolina sanctuary.

Will Passion Translate Into Action?

We believe America's 47 million bird lovers will take action to protect the species they love. We will test that theory by measuring actions that protect habitat and address the root causes of carbon pollution in four proof-of-concept states. As part of the first phase of our new climate initiative, we will spread the word nationally but focus hard on North Carolina, Ohio, Minnesota, and Washington. North Carolina is serving as a test bed for climate messaging. Ohio presents an opportunity to inject Audubon's voice into a discussion of renewable energy policies. Minnesota will explore onthe-ground conservation efforts, including integrating Audubon's climate science into state and local land management plans. Washington State will play a crucial role in illustrating how to activate an already engaged audience on numerous statewide solutions being discussed. Together these approaches will inform the Audubon network about strategies for moving from passion to action on climate change.





Savvy Land Use Enhances Goldenwinged Warbler Habitat

Birds that depend on grassland and shrubland habitats are experiencing the greatest declines of any group of species, both regionally and nationally. The loss of productive habitat is a critical threat to these short- and long-distance migrants. Audubon is working with both private and public landowners, leading the way toward increased protection and availability of these habitats. This year Audubon Vermont teamed up with a local power company, three Audubon chapters, and the University of Vermont to determine best practices for power-line siting in a way that protects shrubland birds such as the Golden-winged Warbler. Audubon New York, working with the Cornell Lab of Ornithology and local land trusts, began restoring more than 150 acres of state land to provide habitat for shrubland birds. Together, Audubon New York and Audubon Vermont are making great strides to promote and enhance land-use practices that will benefit all grassland-dependent birds.



FARMERS PRODUCE BIRD-FRIENDLY GRASS SEED CROPS

Prairie restoration to replace lost grassland-bird habitat is one of Audubon's pressing conservation goals. But despite high demand, there has not been a dependable supply of the grass seed. This year, after three years of USDA-funded outreach and support from Audubon Arkansas, the first crop of local grass seed—produced by 11 farmers—came to market. The 1,200 pounds of seed produced will be used by the U.S. Fish and Wildlife Service and the U.S. Army Corps of Engineers to revegetate thousands of acres in the region, ensuring both a market for this new conservation crop and future habitat for prairie birds.

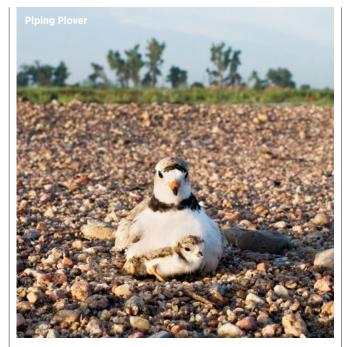


AUDUBON EFFORTS PROTECT GLOBAL POPULATION OF TRICOLORED BLACKBIRDS

With only a fraction of its native marshland habitat left, the Tricolored Blackbird now nests in large colonies on agricultural lands. When farmers harvest their crops, they can wipe out an entire colony's unfledged young in an afternoon. To protect the species, Audubon California works with the USDA to negotiate with farmers to delay the harvesting of these fields. The program compensates the farmers for any loss of value of their crops that might result from the delay. In 2014 four farmers enrolled in the program, which saved 60,000 Tricolored Blackbirds—about 40 percent of the global population—from destruction. A fifth colony was saved by the lobbying efforts of Audubon and the generosity of 1,000 donors, who gave more than \$100,000 to the cause.

Prairie Birds Get New Habitat

Audubon Dakota created a grassland-bird haven in the 2.500-acre Frederick L. Wicks Prairie Management Area, in northcentral North Dakota. The area, a mix of private and federal land, is a critical component of Audubon's prairie bird initiative and has been nominated as an Important Bird Area. Conservation grazing measures will improve habitat quality for a suite of grassland species, as well as for a pair of Audubon priority species, the Sandhill Crane and the Piping Plover.



Native Plants Turn Marginal Lands Into Bird Oases

Audubon California collaborated with local universities to identify opportunities for large-scale conservation through the planting of native hedgerows along existing agricultural fields in California's Central Valley Data analysis by Audubon's national science team shows that planting native hedgerows within the working agricultural landscape results in greater bird diversity and may improve water quality for nearby communities. Audubon and its partners are identifying where hedgerows can make the greatest positive impact.



bird-friendly

By acting as the leading voice for birds, Audubon can inspire

communities

people to make choices that yield a real conservation impact.

National Recognition for Audubon's Urban Oases Program

Changing landscapes and urban areas have significant impact on local bird populations. Mindful urban development, bird-friendly building codes, and native-species landscaping all give birds a chance to survive—even thrive alongside their human neighbors. Audubon's network of centers and chapters provides many opportunities for individuals to create bird-friendly communities. In Connecticut the U.S. Fish and Wildlife Service recently designated Audubon Greenwich's Urban Oases program as one of the first Urban Wildlife Refuge Partnership Projects in the country. Urban Oases has established a network of demonstration habitats at five urban parks, four schoolyards, and in a series of front vards, and has engaged more than 6,000 people. Originally funded through a Toyota TogetherGreen grant, the Urban Oases program leveraged more than \$300,000 in government and private support that will help protect critical bird habitat.





MAKING AIRPORTS SAFER FOR BIRDS AND PEOPLE

The Aullwood Audubon Center and Farm in Ohio is working with Dayton International Airport to replace 1,140 acres of farmed land with native tallgrass prairie. Aullwood has collaborated with the Federal Aviation Administration to study how planting tallgrass prairies can reduce bird strike incidents with planes. Prairies attract small birds such as Grasshopper Sparrows that do not pose a danger to planes, while mowed grass or farmland attracts geese and gulls.

In New York, after three Snowy Owls were shot at JFK International Airport, pressure from Audubon New York, New York City Audubon, and thousands of Audubon members convinced the Port Authority of New York and New Jersey to adopt non-lethal control methods. As a result, airport employees instituted a trap, band, and relocate program.



California Poison Limits Are a Big Win for Birds

In a huge victory for birds and other wildlife. California limited the use of a rodent poison that has been known to harm a wide variety of wildlife. The anticoagulant rodenticides are lethal to birds and other wildlife that eat the poisoned rodents, and raptors and scavenger birds have been particularly affected. Advocacy by Audubon California and 17 local Audubon chapters was key in getting this regulation passed.





AUDUBON LAUNCHES FOUR-COUNTRY ECOTOURISM PROGRAM

Audubon and the Multilateral Investment Fund, a member of the Inter-American Development Bank, launched an innovative new partnership that will use birdwatching to create sustainable jobs in Latin America and the Caribbean while simultaneously protecting biodiversity and natural resources. The initial project locations are in the Bahamas, Belize, Paraguay, and Guatemala. Audubon will strengthen partnerships with local organizations, including the Bahamas National Trust, the Belize Audubon Society, and Guyra Paraguay, and build new ones with two groups in Guatemala, Asociación Vivamos Mejor and the Wildlife Conservation Society.

Burrowing Owls Relocated to New Habitat

One species especially affected by urban development in the Southwest is the Burrowing Owl. Audubon Arizona staff and 75 volunteers, with funding help from Toyota TogetherGreen, recently relocated 34 Burrowing

Owls from construction sites in Phoenix to the Rio Salado habitat restoration area. The program, called Downtown Owls, a collaboration between Audubon Arizona, the City of Phoenix, and wildlife rehabilitators, provides new habitat for the owls and engages the public in the bird's current plight.



By engaging the people who depend on our oceans and who visit our beaches, we can advance policies and practices that reduce threats to coastal birds and vulnerable seabirds.

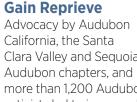


Conservation **Strategies Lead** to American **Oystercatcher** Gains

Audubon's shorebird strategy focuses on the places birds depend on for nesting, winter habitat, and migratory rest stops, and combines local community involvement, the best available science, and proven, site-based conservation methods. Our goal is to build a seamless network of safe habitats that welcome shorebirds like the American Oystercatcher at every point in their lifecycles, and our success proves the strategy works. In 2014 Audubon North Carolina's American Oystercatcher conservation initiative reported a nearly nine percent increase in nesting populations of American Oystercatchers—a direct result of extensive research, collaborative habitat management, and stewardship at 30 sites. And Audubon New York's science staff monitored 60 pairs of American Oystercatchers at five sites on Long Island. Those 60 nesting pairs produced 50 fledglings—a slightly higher reproductive rate than necessary to support a stable population.







Marbled Murrelets

Central Coast

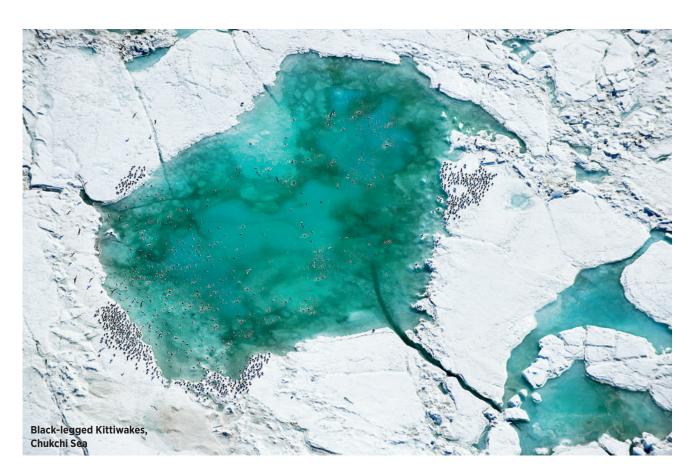
Clara Valley and Sequoia Audubon chapters, and more than 1.200 Audubon activists led to increased protections for the Marbled Murrelet, an endangered seabird that nests in old-growth forests in the Santa Cruz Mountains. The Center for Biological Diversity reached a settlement agreement with the California Department of Parks and Recreation that will mitigate murrelet habitat disturbances—noise from campers and vehicles, and trash that draws predators to the area—caused by park visitors.





FUNDS FOR DEEPWATER HORIZON RESTORATION FLOW TO AUDUBON

Audubon has been working closely with the National Fish and Wildlife Foundation to ensure that funds from the NFWF's Gulf Environmental Benefit Fund—created in the wake of the 2010 Deepwater Horizon oil spill—build toward a coherent, once-in-a-generation restoration program. Audubon Florida got \$3.2 million to build a comprehensive Panhandle coastal bird conservation program. Audubon Mississippi received \$1.6 million to focus on coastal bird stewardship and a coastal stream and habitat program. In Louisiana \$40.4 million from the fund will go toward a diversion project that will begin to restore the natural flow of the Mississippi River.



NEW MAPS SHOW AREAS OF CONCERN FOR ENERGY DEVELOPMENT

The Chukchi Sea off the coast of northwest Alaska supports abundant wildlife, including polar bears, bowhead whales, and millions of seabirds. Although Audubon opposes energy development in the Chukchi, the Bureau of Ocean Energy Management is currently considering oil and gas leasing in the area. As part of a lobbying effort against drilling in special parts of the Chukchi Sea, Audubon Alaska submitted 36 maps to the bureau, identifying areas of special value to whales, seals, and birds. Even if oil and gas leasing proceeds in the Chukchi Sea, this suite of maps will form the foundation of our sciencebased recommendation for areas to exclude.



Audubon Research Sheds Light on Neglected Heron

Audubon Louisiana scientists and faculty from Louisiana State University-Shreveport recently released groundbreaking research on the Green Heron, one of the least-studied waterbirds in North America. With funding from the Coypu Foundation, the researchers located an

unprecedented 244 Green Heron nests, and banded 172 nestlings in and around Audubon's Paul J. Rainev Wildlife Sanctuary. Prior to this study, a mere 73 Green Herons had been banded since 1920. Going forward, Audubon Louisiana will apply data gathered from the banded birds for hemispheric conservation of Green Heron migratory and wintering habitat.

30 Audubon 2014 Annual Report Audubon 2014 Annual Report 3' By identifying critical bird habitats, Audubon can harness

the power of its network to protect birds and their habitat.







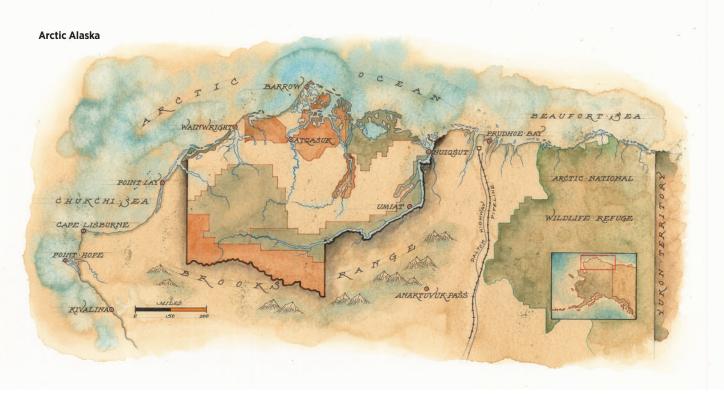
AUDUBON PROTECTS RIPARIAN HABITAT IN THE COLORADO RIVER BASIN

Audubon focuses on education, outreach, and activism—and individual and collective action—to safeguard the West's most precious resource: water. Since its founding in 2012, the Western Rivers Action Network has mobilized 26,000 volunteers to take more than 50,000 actions—letters and visits to legislators—on behalf of sensible water management policies that safeguard rivers and important riparian habitat. To protect and preserve our nation's western rivers, we are working to replace shortsighted water management with an integrated, strategic approach that delivers benefits to both people and wildlife. In 2014 Audubon New Mexico negotiated with local irrigators, who agreed to deliver much-needed water to a riparian restoration site just north of Las Cruces, New Mexico. Since then the site has been irrigated twice. These first steps toward restoring riparian habitat will provide breeding grounds for such endangered species as the Southwestern Willow Flycatcher. All told, the Western Rivers Action Network has engaged more than 30 Audubon chapters, and members have trained more than 300 new Western Rivers leaders to help carry out Audubon's goals in the Southwest.



Key Platte River Habitat Protected

A land acquisition earlier this year locked up the core of a five-mile stretch of both banks of the Platte River near the Iain Nicolson Audubon Center at Rowe Sanctuary in Nebraska. This victory is the culmination of a multigenerational collaboration between Audubon and the erstwhile landowners that began more than 30 years ago. The area, a globally significant Important Bird Area, features some of the largest roosts in the United States for Whooping Cranes and Sandhill Cranes.

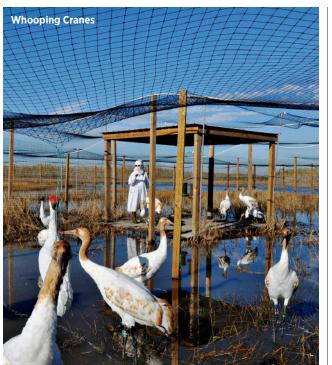


SPATIAL ANALYSIS IDENTIFIES DOZENS OF NEW ARCTIC IMPORTANT BIRD AREAS

Audubon Alaska has developed a standardized and data-driven spatial method to identify globally significant marine Important Bird Areas in the state. This new method yielded 59 globally significant pelagic IBAs, covering 39 species in summer and 22 species in winter. Least Auklets, Leach's Storm-Petrels, and Tufted Puffins will be among the beneficiaries of the research. Understanding where pelagic birds roost and feed is crucial to managing the sustainable development of oil and gas reserves in the Arctic Ocean.

Whooping Cranes Move to Rainey Sanctuary

This year five Whooping Cranes made the 26,000acre Paul J. Rainey Wildlife Sanctuary, Audubon's oldest and largest sanctuary, their new home. The cranes are part of a Louisiana Department of Wildlife and Fisheries reintroduction program. Since 2011 the LDWF has made four annual releases totaling 50 Whooping Cranes at the White Lake Wetlands Conservation Area, about 25 miles from Rainey. With excellent marshland management, Whooping Cranes may once again breed and thrive in Louisiana.



Crucial Buffer Protected for Coastal IBA

Audubon Connecticut and the Connecticut Department of Energy and **Environmental Protection** partnered to secure the acquisition and permanent protection of 155 acres in the tidal headwaters of the Menunketesuck River. This newly protected area hosts an amazing variety and abundance of warblers and other migrants, is a key nesting area for Saltmarsh Sparrows, and creates a vital buffer along the river's headwaters.



pacific flyway

By the Numbers

Chapters Centers **State Offices** Important Bird Areas 577 Acres of IBAs 250 Million

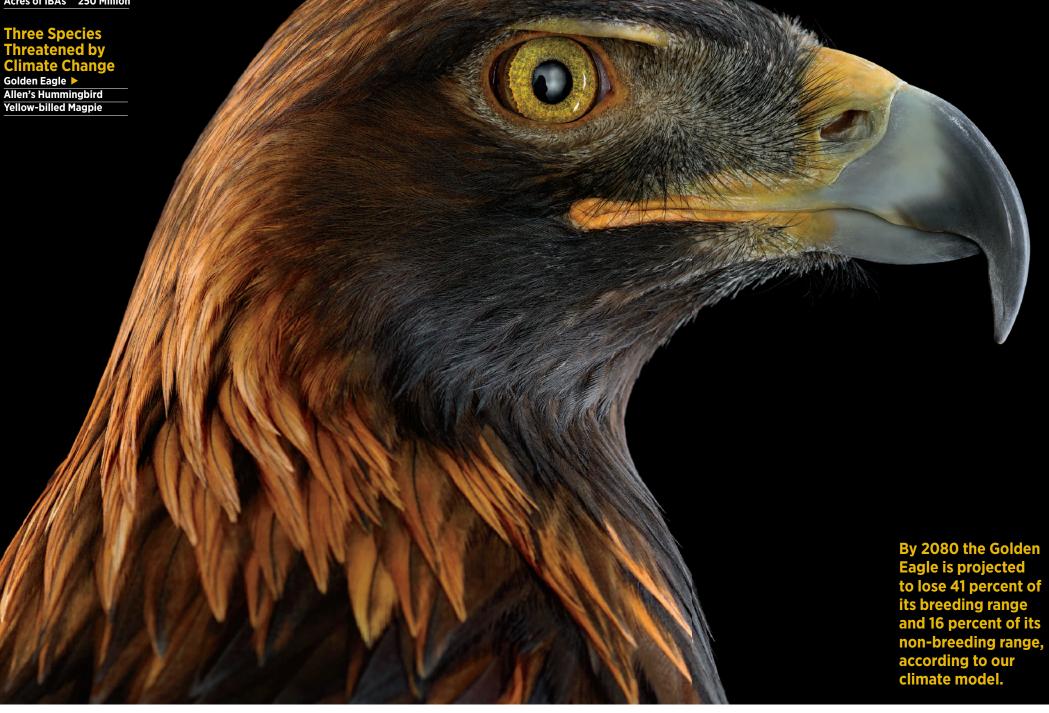
Three Species Threatened by Climate Change

Yellow-billed Magpie

At the Forefront of **Conservation Technology**

This year Audubon achieved huge conservation victories in the Pacific Flyway—including saving 40 percent of the world's remaining Tricolored Blackbird population from certain destruction—demonstrating the immense power of our network. That achievement, along with continued habitat restoration, advocacy efforts, and educational outreach across the flyway, proves that Audubon's strategic conservation efforts are making a difference for birds.

These critical conservation efforts are supported by solid research and the creative use of technology, such as integrating Esri maps with our Important Bird Areas work, and applying complex climate models to spatial data on bird populations to see how their habitats may shift in a warming world. Audubon Alaska has identified a number of pelagic IBAs in the Arctic Ocean, key foraging areas for both seabirds and marine mammals in a region of intense focus for offshore oil and gas exploration. This enabled us to communicate the area's conservation importance to partners, government agencies, journalists, and funders. From Barrow to Baja and beyond, Audubon takes a hemisphere-scale approach to bird conservation.



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By the Numbers Chapters

Centers State Offices Important Bird Areas 509 Acres of IBAs 54 Million

Three Species

Baird's Sparrow Burrowing Owl **Greater Sage-Grouse**



An Expanse of Mountains, Rivers, Plains, and Shores

The Central Flyway, which spans the Rocky Mountains, Great Plains, arid Southwest, and western Gulf Coast, comprises more than half the landmass of the continental United States. before extending into Central and South America. Audubon works to protect threatened ecosystems, such as riparian habitat in the Colorado River basin and the vast sagebrush habitats that cover much of the western landscape, on behalf of such iconic bird species as the Yellowbilled Cuckoo and the Greater Sage-Grouse.

This year Audubon Dakota successfully defended its right to own 263 acres of critical wetland and grassland habitat at the Edward M. Brigham III Alkali Lake Wildlife Sanctuary, and identified 67 new IBAs in North and South Dakota. Audubon Rockies has been influential in protecting more than 15 million acres of sagebrush habitat in Wyoming; Audubon Arizona rebuilt habitat for owls, hummingbirds, and cuckoos; and Audubon Texas successfully saved a number of critical barrier-island bird roosting sites from an oil spill in Galveston Bay.

Audubon 2014 Annual Report 39 38 Audubon 2014 Annual Report



mississippi flyway

By the Numbers
Chapters 12 Centers **State Offices** Important Bird Areas 712 Acres of IBAs 58 Million

Climate Change

Mississippi Kite Brown Pelican Common Loon

On the Cusp of Renewal

More than 325 bird species make the roundtrip each year along the Mississippi Flyway, from their breeding grounds in Canada and the northern United States to their wintering grounds along the Gulf of Mexico and in Central and South America.

Many of those birds and their critical habitats were profoundly affected by the Deepwater Horizon oil spill—habitat that will be further eroded by sea-level rise. Audubon knows that only a comprehensive restoration program, and a long-term financial commitment to restoring the Gulf, will keep the flyway hospitable to birds. We've established a Gulf-wide stewardship plan for the full range of coastal waterbirds, and this year Audubon received the first installment of funding from the National Fish and Wildlife Foundation to get those restoration projects started.

We protect Whooping Cranes, Least Terns, Prothonotary Warblers, and many other species at both the north and south ends of their migrations. From Minnesota, where we successfully lobbied the EPA to stay the permit of a sulfide ore mine, to shorebird stewardship projects in Mississippi, we are there for the birds.

An icon of coastal waters, the Brown Pelican is projected to lose 54 percent of its winter range by 2080; 42 percent of its original breeding range will remain.



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atlantic flyway

By the Numbers

Chapters 155
Centers 22
State Offices 8
Important Bird Areas 968
Acres of IBAs 35 Million

Three Species Threatened by Climate Change

Bobolink Eastern Whip-poor-will Cerulean Warbler



A Flyway as Diverse as the People Who Live in It

The Atlantic Flyway is home to a wide variety of ecosystems—and more than a third of the human population of the United States. Protecting birds and their habitats from human activity and the threat of sea-level rise is at the forefront of Audubon's mission in this flyway. Shorebird monitoring programs from New York to the Bahamas ensure beach-nesting species, including the Piping Plover and American Oystercatcher, have safe places to rear their young. In eastern shrublands and woods, the Golden-winged Warbler and Bobolink benefit from Audubon's habitat restoration efforts and our partnerships with private landowners to increase sustainable land management. By integrating the efforts of chapter volunteers, centers, state offices, and local landowners, Audubon is making the entire Atlantic Flyway a better place for birds and people.

The Bobolink's range is projected to expand into Canada's boreal forests; making the shift may be impossible for this grassland-dependent bird.

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Audubon 2014 Annual Report

Toyota TogetherGreen

Audubon and Toyota TogetherGreen help people transform their communities into stronger, healthier, and more sustainable places to live and work. Now in its seventh year, the Audubon Toyota TogetherGreen program has reached 456,000 people, generated 504,000 volunteer hours, and raised \$10.5 million. Here are three notable success stories from the past year.



Susie Creamer Creating Bird Ambassadors in an Urban Latino Community

Patterson Park Audubon Center director Susie Creamer helped create the Bird Ambassadors program in an urban Latino community in southeast Baltimore City. Collaborating with Mis Raices, a Spanish-language parent group from the Patterson Park public charter school. Audubon's bilingual education staff developed a comprehensive program to connect Latinos and the migratory birds that share similar travel routes along the Americas. The project builds knowledge around priority bird species and their habitat needs. bird observation and identification, and the creation of habitat in urban backyards. Through this project, participants became knowledgeable ambassadors for birds in an urban landscape, and they increased Baltimore's populations of bird- and insect-friendly native plants by planting them at home and in a nearby park.



Malik Saafir Helping Low-Income Families Make Smart Energy Choices

Malik Saafir works with residents in low-income and underserved neighborhoods to connect saving energy with saving the environment. His program, called Common C.E.N.T. (Creating Energy-Efficient Neighborhoods Together), increased underrepresented groups' participation in energy audits to discover how much energy they use in their homes. Qualified volunteers worked with 25 homeowners in low-income neighborhoods to improve the energy efficiency of their homes, save money on energy bills, and reduce energy consumption. They installed 32 electricitysaving devices. Volunteers also weatherized eight homes to make them more energy-efficient, comfortable, healthy, and affordable.



Andreas KarelasBuilding CommunityFunded Solar Projects

Andreas Karelas developed RE-volv to help fight climate change by building community support for renewable energy. The concept is simple: Individuals donate to a seed fund, which helps nonprofits lease solar panels from RE-volv. The lease proceeds are used as seed money for additional solar energy projects. RE-volv aims to reduce greenhouse gas emissions while simultaneously helping those who can't afford solar panels themselves to participate in building a clean energy future. The project will also help lower energy bills for nonprofit and cooperative organizations that serve their communities while educating people about the environmental and costsavings benefits of solar energy. So far two solar projects have been completed, with 88 panels installed, which will generate almost 700.000 kilowatthours over the lifetime of the panels.

The Next Generation

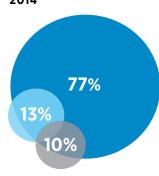
Local students (opposite page) volunteered to remove invasive fountain grass with Tucson Audubon Society and Toyota TogetherGreen in Esperero Canyon, just north of Tucson. Once native plants such as hummingbird trumpets and bamboo muhly regain a foothold in the canyon, they will attract and support birds such as Costa's Hummingbirds, Black-throated Sparrows, and Canyon Towhees.

summary report for 2014

CONDENSED STATEMENT OF ACTIVITIES

Year ended June 30, 2014 (dollars in thousands)

REVENUE 2014

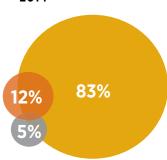


Contributions, grants, and bequests

Earned income and other revenue

Investment earnings

EXPENSES 2014



Conservation programs

Fundraising

Management and general

REVENUES, GAINS, AND OTHER SUPPORT:		
Contributions, grants, and bequests	\$70,887	
Earned income and other revenue	11,818	
Investment earnings, appropriated	9,292	
TOTAL REVENUES, GAINS, AND OTHER SUPPORT	91,997	
EXPENSES:		
Conservation programs		
Field conservation programs	49,886	
National conservation programs	23,994	
	73,880	
Fundraising		
Membership development	3,748	
Other development	6,752	
	10,500	
Management and general	4,860	
TOTAL EXPENSES	89,240	
RESULTS FROM OPERATIONS	2,757	
Investment earnings, non-appropriated	16,518	
Gain on sale of property	7,126	
Charitable trust additions and changes in value	2,997	
Pension and post retirement activity	982	
CHANGE IN NET ASSETS	30,380	
NET ASSETS AT BEGINNING OF YEAR	403,915	
NET ASSETS AT END OF YEAR	\$434,295	

CONDENSED STATEMENT OF FINANCIAL POSITION

Year ended June 30, 2014 (dollars in thousands)

ASSETS:

TOTAL LIABILITIES AND NET ASSETS	\$468,897	
NET ASSETS	434,295	
TOTAL LIABILITIES	34,602	
Pension and post retirement benefit liability	12,047	
Obligations under charitable trusts	6,297	
Funds held for others	1,576	
Deferred rent, tuition, and other liabilities	6,639	
Accounts payable and accrued expenses	\$8,043	
LIABILITIES		
LIABILITIES AND NET ASSETS:		
TOTAL ASSETS	\$468,897	
Other assets	2,731	
Property	146,742	
Beneficial interest in charitable trusts	43,482	
Receivables	11,253	
Cash and investments	\$264,689	

friends & partners

Audubon is grateful to the individuals, foundations, and businesses whose generous contributions have supported our work over the past year. We work with valued partners in communities across the Americas.



Addidional information is available at www.audubon.org

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Spotlight **Wes Craven and** Iva Labunka

Twelve years ago, when Wes Craven, famed Hollywood director, producer, writer, and actor, was first courting Iya Labunka, he had an idea for an unusual date. It would be a birding trip with ornithologist Frank Gill, then Audubon's senior vice president for science, with whom Craven had struck up a correspondence. Both Craven and Labunka, a film producer who's now his wife, had a deep appreciation for nature, but it was at this point that they became true birders. The experience kicked off an abiding friendship with Gill and his wife, Sally, one that has taken the couples on expeditions as far afield as the Galápagos. Wes and Iva soon started supporting Los Angeles's Audubon Center at Debs Park, which Wes describes as "a place where people who hardly ever get a chance to be part of the natural environment can come and learn." He and Iva visit the center often with family members, including a four-yearold granddaughter who likes birds so much she opened a lemonade stand to raise money for Whooping Cranes. Wes regularly posts about birds on Twitter and Instagram, and since 2010 he's been on the board of Audubon California. Says Iya, "Audubon is an extraordinary organization. It has an impeccable brand name and reputation, and it is extraordinary in the types of people it attracts.

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Spotlight Thomas Laffont, The Coatue Foundation

The Coatue Foundation Thomas Laffont and his wife, Flizabeth, have been leading donors to anti-poverty initiatives on the West Coast. But after Thomas took a fishing trip to Maine with Audubon Board Chair David Ford, Trustee Dave Roux, and CEO David Yarnold, the Laffonts decided to spread their philanthropic wings to include Audubon. Today, thanks to the couple and the Coatue Foundation, nearly half of all chapters across the Audubon network are using cutting-edge mapping technology to tell conservation stories in visually

striking and engaging ways. For years Audubon staffers, chapter members, and volunteers collected reams of data on birds. But until recently they had no way of using that data to create the interactive maps that can be so effective in meeting conservation challenges. Although much of that changed when Audubon forged a partnership with Esri, a state-of-the-art mapping software company, there was still something missing. Enter a third partner, the Laffonts, who provided funding for hardware, systems development, and training. While the technology certainly impressed the Laffonts, it was the network itself—particularly Audubon's more than 460 chapters nationwide—that did the trick. "What appealed to me was the scale of Audubon's organization," says Thomas, "that it has so many chapters, and we could put this tool into hands all over the country."

Now Audubon staff and volunteers are using the technology to map a 92,000-acre national park in the Bahamas, track bird strikes on buildings in North Carolina, and document the success of artificial Burrowing Owl nests in Arizona. With such information at their fingertips, they can make compelling visual arguments for conservation in their communities.

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Spotlight Moira Mcdonald, Walton Family Foundation

The Mississippi River Delta is Moira Mcdonald's favorite place for birding. "You've got waterfowl and wading birds, but also neotrops," she says, and even "totally primeval and cool" Wood Storks. Unfortunately, the coastal wetlands that sustain these birds, as well as the people of the Gulf Coast, are being lost at an alarming rate. In fact, every hour, a football-field-size chunk of wetlands in Louisiana's delta disappears into the Gulf of Mexico. It is both this abundant natural beauty and the persistent threats it faces that inspire Mcdonald's conservation work as a senior program officer for the Walton Family Foundation's Mississippi River watershed grant portfolio.

Audubon has long worked to protect and restore these wetlands by advising landowners, working with government agencies, and, starting in 2008, joining forces with the Walton Family Foundation. One of WFF's first and largest freshwater conservation grants went to Audubon and its partners for coastal Louisiana restoration; the grant has since been renewed twice. With WFF funding, Audubon has brought new science to a 50-year plan for restoration of Louisiana's coast. It has also reached out, not only to the birding community but also to hunting, fishing, oil and gas, and timber interests, to contribute to the unanimous passage of the plan in the state's legislature. This all makes sense, says Mcdonald, since coastal protection is in everyone's best interest. "These areas end up bringing more economic benefits to the landowners if they are stewarded wisely.'

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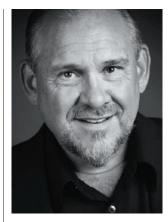
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Spotlight Larry Brilliant, **Skoll Foundation**

In the spring of 2013, David Yarnold was pondering how to mobilize Audubon's vast grassroots network—distributed in every region of the country and with a wide variety of backgrounds—to address the threat climate change poses to birds. He began a conversation with Amy Luers, director of climate change at Skoll Global Threats Fund, which was likewise looking for innovative ways to engage people on climate change. In 2013 Skoll awarded Audubon \$100,000 to assess how members view the relationship between climate change and impacts on bird species. Audubon reached out to a variety of members in three states with various messages addressing that relationship. To some members, the messages stressed the science. To others, they stressed local effects on birds. The conclusion: No matter which state they live in and which message they received, Audubon members were willing to engage on the issue at a very high rate. Which is why, when Audubon launched its climate initiative in September, its messaging emphasized both the science and local impacts on birds all across the country.

Birds could be a new and important way to make a climate change argument, says Larry Brilliant, senior advisor and former president of Skoll Global Threats Fund. And Audubon, with its approach emphasizing that conservation is a broad national benefit for all, could be the perfect messenger because, he says, "it brings this incredible brand that doesn't contribute to the divisiveness in America. That's a group you want to carry the climate change message to the country."

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Spotlight **Kenneth Hofmann** Ken Hofmann, a Northern

California real estate developer and philanthropist, is a longtime champion of waterfowl. In 2014 he made a substantial investment in their future, one that looks far beyond his home state Mr Hofmann's \$1 million challenge grant to Audubon will support our work in the Pacific Flyway and the boreal forest to benefit waterfowl and other wildlife. "We must conserve the entire flyway if we're going to save our waterfowl and other migratory birds," he says. "It's not enough to restore wetlands in California alone when these birds are threatened by drought and other factors elsewhere."

He founded The Hofmann Company in 1959, and for the past 50 years he has built a successful career in residential and commercial real estate. A love of sports led him to become an owner of the NFI 's Seattle Seahawks and, later, MLB's Oakland Athletics. But Mr. Hofmann's enduring passion has been wildlife conservation and waterfowl hunting, and he has traveled the world to better understand the importance of wetlands to migrating wildlife. He has served on the board of the National Fish and Wildlife Foundation and has supported Ducks Unlimited and the California Waterfowl Association, Mr. Hofmann has restored native wetlands at Rancho Esquon, his Sacramento Valley ranch, and frequently hosts school groups. teaching them the importance of conserving wetland habitat.

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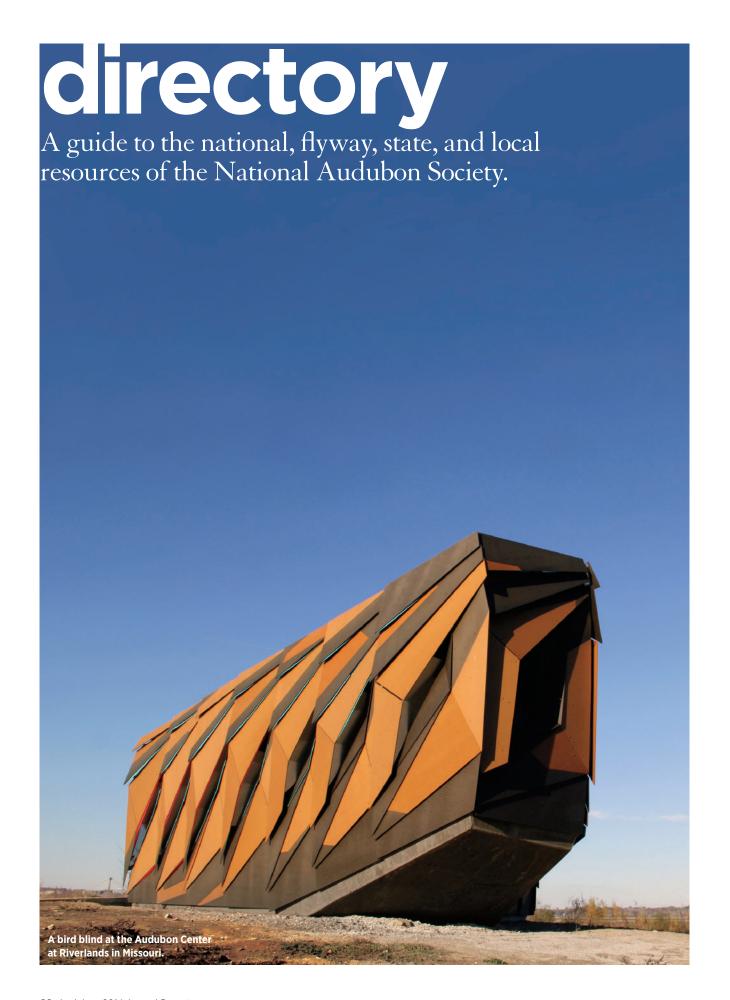
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Marianas Audubon Society

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Champaign County Audubon Society

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Louisiana Acadiana Audubon Society Baton Rouge Audubon Society Orleans Audubon Society

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Penobscot Valley Audubon Chapter of Maine Audubon Prouts Neck Audubon Society Western Maine Audubon Chapter of Maine Audubon

York County Audubon Chapter of Maine Audubon

Maine Audubon

Audubon Society of Central Maryland Chesapeake Audubon Society Prince George's Audubon Society Southern Maryland Audubon Society

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Michigan

Detroit Audubon Society Michigan Audubon

Minnesota

Albert Lea Audubon Society Audubon Chapter of Minneapolis Austin Audubon Society Brainerd Lakes Area Audubon Society

Central Minnesota Audubon Society **Duluth Audubon Society** Minnesota River Valley Audubon Chapter

Mississippi Headwaters Audubon Society

Prairie Lakes Audubon Chapter St. Paul Audubon Society Wild River Audubon Society Zumbro Valley Audubon Society

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Like Audubon, citizen science in the U.S. runs back more than a century. Now we're using it to tackle 21st century challenges.

Chan Robbins, 96, still uses these 60-year-old binoculars while birding.
Robbins is the creator of the North American Breeding Bird Survey,
one of the main citizen science projects that underpin Audubon's
new report on climate change and birds.

